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(Stock Exchange Code 6135) May 31, 2023 (Start date of measures for electronic provision: May 29, 2023)

To Shareholders with Voting Rights:

Shotaro Miyazaki President Makino Milling Machine Co., Ltd. 3-19 Nakane 2-chome, Meguro-ku, Tokyo

# NOTICE OF

# THE 84th ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

Please be informed that the 84th Annual General Meeting of Shareholders of Makino Milling Machine Co., Ltd. (the "Company") will be held for the purposes as described below.

In convening this General Meeting of Shareholders, the Company is taking measures to provide information electronically. Matters subject to electronic provision are posted on the following websites.

• The Company's website: https://ir.makino.co.jp/en/library/shareholder/

In addition to the above, matters subject to electronic provision are also posted on the following website.

• Tokyo Stock Exchange, Inc. website: https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

Please access the Tokyo Stock Exchange, Inc. website above, enter and search for the Company either by entering "Makino Milling Machine" in the "Issue name (company name)" or the Company's stock exchange code (6135) in the "Code", and then select "Basic information," followed by "Documents for public inspection/PR information" in order to review the matters subject to electronic provision in "Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting" followed by "Filed information available for public inspection."

You can exercise your voting rights in writing or via electromagnetic means (the Internet, etc.). Please review the attached Reference Documents for the General Meeting of Shareholders, and exercise your voting rights <u>no later than 5:00 p.m. on June 21, 2023, Japan time</u>.

- 1. Date and Time: Thursday, June 22, 2023 at 10:00 a.m. Japan time (door will open at 9:00 a.m.)
- **2. Place:** 3F, Application Technology Center of the Company located at

# 10-4 Nakane 2-chome, Meguro-ku, Tokyo, Japan

# **3.** Agenda of the General Meeting:

- Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's 84th Fiscal Year (April 1, 2022 March 31, 2023) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated Financial Statements
  - 2. Non-consolidated Financial Statements for the Company's 84th Fiscal Year (April 1, 2022 March 31, 2023)

### Proposals to be resolved:

- **Proposal 1:** Appropriation of Surplus
- Proposal 2: Election of 8 Directors
- Proposal 3: Election of 1 Substitute Audit & Supervisory Board Member

# 4. Matters to be determined by convocation

- 1. If there is no indication of a vote of approval or disapproval for each proposal, this will be treated as an indication of approval.
- 2. If voting rights are exercised both in writing (by mail) and via the Internet, the voting rights exercised via the Internet shall be treated as valid.
- 3. If voting rights are exercised multiple times via the Internet, the last vote exercised shall be treated as valid.
- 4. If you would like to exercise your voting rights through a proxy, pursuant to provisions of the Articles of Incorporation, it is possible to assign one other shareholder with voting rights as your proxy. However, it is necessary to submit a document to prove the authority of representation.
- (Request) When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.
- (Notice) Should the matters subject to electronic provision require revisions, details of the revisions will be posted on each of the designated websites.

# **Reference Documents for the General Meeting of Shareholders**

### **Proposals and References**

### Proposal 1: Appropriation of Surplus

The Company's basic policy for profit distribution is to endeavor to make returns to shareholders through the continuous and stable payment of dividends.

Based on the above policy, taking into consideration factors including the profit performance and business environment surrounding the Company in the current fiscal year, the year-end dividend for the current fiscal year shall be as follows.

- (1) Type and total amount of dividend property allotted to shareholders Cash Total amount: 1,910,525,200 yen
- (2) Matters regarding allotment of dividend property to shareholders 80 yen per common share of the Company
- (3) Effective date of dividends of surplus June 23, 2023

The annual dividend for the current fiscal year will be 150 yen per share including the interim dividend of 70 yen per share.

#### Proposal 2: Election of 8 Directors

The terms of office of all 8 Directors will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of 8 Directors is proposed. The candidates are as follows:

No.		Name		Current positions and responsibilities at the Company
1	Shotaro Miyazaki	(Age: 61)		President and Representative Director
2	Toshiyuki Nagano	(Age: 65)		Executive Vice President, Representative Director Executive Manager of Corporate Service Division Office Manager of Trade Security Control Office
3	Tatsuaki Aiba	(Age: 66)		Executive Vice President, Representative Director Executive Manager of Production Division
4	Haruyuki Shiraishi	(Age: 63)		Director, Executive Manager of R&D Division Office Manager of Design/Production Data Utilization Promotion Office
5	Naofumi Masuda	(Age: 69)	[Independent] [External]	Director
6	Kodo Yamazaki	(Age: 68)	[Independent] [External]	Director
7	Kazumi Nishino	(Age: 54)	[Independent] [External]	Director
8	Kazuo Takahashi	(Age: 63)	[New appointment] [Independent] [External]	

No.	Name		Past experience, positions, responsibilities	Number of shares of the
110.	(Date of birth)		and significant concurrent positions	Company held
1		April 1986 January 1999	Joined the Company Director of Heidenreich&Harbeck Werkzeugmaschinenfabrik GmbH	
		June 2000	Representative Director of Makino Formenbautechnologie GmbH	
		March 2011	General Manager of Asia Sales Department, Sales Division of the Company	4,864
	Shotaro Miyazaki	September 2016 September 2021	General Manager of Overseas Sales Department, Sales Division Executive Officer; Deputy Executive Manager of Sales Division; General Manager of Sales & Application of MAKINO Europe GmbH	
	(January 27, 1962)	June 2022	President and Representative Director (to present)	
		[Reasons for nom	ination as candidate for Director]	
		Mr. Shotaro Miya Company, primar	zaki has served as responsible personnel in Overseas Sales Division Ily Asia and Europe, and has extensive experience and insight regar- nine tools business. After being appointed as Representative Director	ding the
			2000, and President and Representative Director of the Company	
		•	his leadership. Therefore, we deemed that he is qualified to be a Di	
			in charge of management of the entire Group, and propose his reele	
		Director.	in charge of management of the charge of oup, and propose his recte	etion us u
		May 2004	Joined the Company	
		June 2006	Director of Makino J. Co., Ltd.	
		November 2008	General Manager of Finance Department of the Company	
		June 2009	Director; General Manager of Finance Department; Office	
			Manager of Energy Control Office	
	Toshiyuki Nagano (April 5, 1958)	April 2011	Director; Executive Manager of Corporate Service Division; Office Manager of Trade Security Control Office; Office	
		June 2014	Manager of Energy Control Office Vice President, Director; Executive Manager of Corporate	
			Service Division; Office Manager of Trade Security Control Office; Office Manager of Energy Control Office	
		June 2016	Executive Vice President, Director; Executive Manager of Corporate Service Division; Office Manager of Trade Security	6,003
			Control Office; Office Manager of Energy Control Office	0,005
		April 2017	Executive Vice President, Director; Executive Manager of	
			Corporate Service Division; Office Manager of Corporate	
2			Planning Office; Office Manager of Trade Security Control	
			Office; Office Manager of Energy Control Office	
		June 2021	Executive Vice President, Representative Director; Executive	
			Manager of Corporate Service Division; Office Manager of	
			Energy Control Office; Office Manager of Trade Security	
			Control Office, Risk Management Promotion Division	
		October 2022	Executive Vice President, Representative Director; Executive	
			Manager of Corporate Service Division; Office Manager of	
			Trade Security Control Office (to present)	
			ination as candidate for Director]	
			gano has served as responsible personnel in control divisions, cente	
			experience and insight primarily regarding control area. After bein	
			009, Vice President and Director in June 2014, Executive Vice Pres	
			016, and Representative Director in June 2021, he has been leading	
			ng his expertise. Therefore, we deemed that he is qualified to be a D	
			in charge of management of the entire Group, and propose his reele	ection as a
		Director.		

No.	Name (Date of birth)		Number of shares of the Company held			
3	Tatsuaki Aiba (May 3, 1957)	December 2004 June 2005 October 2012 June 2014 June 2020 September 2021 June 2022 [Reasons for nomin	004 General Manager of Fuji Katsuyama Production Department;   General Manager of Procurement Department   Director; Executive Manager of Production Division   2 Director; Executive Manager of Production Division; Executive   Manager of Fuji Katsuyama Works 6,903   Vice President, Director; Executive Manager of Production 6,903   Division; Executive Manager of Fuji Katsuyama Works 6,903   Vice President, Director 021   Vice President, Director Executive Manager of Quality/Procurement Division Executive Director; Executive Manager of Quality/Procurement Division   Executive Vice President, Representative Director; Executive Manager of Production Division (to present) Function Division (to present)			
		has extensive exper Director in June 20 2022, he has been 1 he is qualified to be	has served as responsible personnel in production and procurement rience and insight primarily regarding production area. After being 005, Vice President and Director in June 2014, and Representative leading the growth of the Group, utilizing his expertise. Therefore, e a Director of the Company who is in charge of management of the election as a Director.	g appointed as Director in June , we deemed that		
4	Haruyuki Shiraishi (November 3, 1959)	April 1985 January 2008 February 2013 January 2016 June 2020 June 2022 February 2023	Joined the Company Deputy Executive Manager of Development Division Deputy Executive Manager of Production Division Director of MAKINO ASIA PTE LTD Executive Officer; Executive Manager of Production Division; Executive Manager of Fuji Katsuyama Works of the Company Director; Executive Manager of R&D Division Director; Executive Manager of R&D Division; Office Manager of Design/Production Data Utilization Promotion Office (to present)	481		
		[Reasons for nomin Mr. Haruyuki Shira and has extensive of being appointed as Director of the Con expertise. Therefor	nation as candidate for Director] aishi has served as responsible personnel in development and prod experience and insight primarily regarding development and produ Director of the administrative subsidiary of Asian region in Janua mpany in June 2022, he has been leading the growth of the Group, re, we deemed that he is qualified to be a Director of the Company the entire Group, and propose his reelection as a Director.	ction areas. After ry 2016, and utilizing his		

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held		
5	[Independent] [External] Naofumi Masuda (August 22, 1953) Attendance at the	June 2008Managing Officer of TOYOTA MOTOR CORPORATION (Kinuura Plant General Manger, Myochi Plant General Manager)June 2010Senior Managing Director of ADVICS CO., LTD. June 2014June 2014Executive Vice President of ADVICS CO., LTD.June 2017Advisor & Chief Engineer of ADVICS CO., LTD.June 2018Executive Advisor of ADVICS CO., LTD.June 2019External Director & Member of the Audit & Supervisory Committee of YASUNAGA CORPORATION (to present)June 2020Director of the Company (to present)Significant concurrent positions]External Director & Member of the Audit & Supervisory Committee of	300		
	Board of Directors meetings: 15 out of 15 meetings	External Director & Member of the Audit & Supervisory Committee of   YASUNAGA CORPORATION   [Reasons for nomination as candidate for External Director and expected roles]   Mr. Naofumi Masuda has served as an executive at business companies, and has extensive experience and insight regarding corporate management and the production technology. In addition, since the appointment as Director of the Company, he has utilized his expertise and appropriately fulfilled his roles by providing advice on management and contributing to strengthening of supervisory function. Therefore, we deemed that he is qualified to be a Director of the Company, and propose his reelection as an External Director, expecting him to continue to fulfill such roles.			
6	[Independent] [External] Kodo Yamazaki (March 11, 1955)	April 1989Assistant Professor of Takayama Junior CollegeApril 1994Professor of Takayama Junior CollegeApril 2001Professor of Faculty of Law, Kumamoto UniversityJune 2003Managing Director of Japan Tax Jurisprudence AssociationApril 2007Dean of Faculty of Law, Kumamoto UniversityApril 2015Trustee and Deputy President of Kumamoto UniversityApril 2020Professor of Graduate School, Kumamoto Gakuen University (to present)June 2020Director of the Company (to present)[Significant concurrent positions] Professor of Graduate School, Kumamoto Gakuen University	400		
	Attendance at the Board of Directors meetings: 15 out of 15 meetings	[Reasons for nomination as candidate for External Director and expected roles] Mr. Kodo Yamazaki has served as Dean of Faculty of Law, Kumamoto University, and I experience and insight regarding law. He also has experience on managing an organizat leading position from his past service as Trustee and Deputy President of Kumamoto Un Managing Director of Japan Tax Jurisprudence Association. Although he has not been d involved in the management of a company, he has utilized his expertise and appropriate roles by providing advice on management and contributing to strengthening of supervis- since the appointment as Director of the Company. Therefore, we deemed that he is qua Director of the Company, and propose his reelection as an External Director, expecting continue to fulfill such roles.			

No.	Name (Date of birth)		Number of shares of the Company held	
7	[Independent] [External] Kazumi Nishino (June 9, 1968) Attendance at the Board of Directors meetings: 9 out of 10 meetings	of Hitotsubashi Un Outside Director o	ness Administration, Graduate School of Business Administration	100
		Ms. Kazumi Nishi extensive experier management strate manufacturing, log competitive advan she has utilized he contributing to stra Company. Therefore	ination as candidate for External Director and expected roles] ino has served as Professor of Graduate School of Hitotsubashi Un nee and insight regarding the business administration, mainly in the egy, etc., especially studying the themes of research development n gic of new business creation, dynamic model of business model an itage. Although she has not directly been involved in the management er expertise and fulfilled her roles by providing advice on management engthening of supervisory function since the appointment as Director ore, we deemed that she is qualified to be a Director of the Compar- in External Director, expecting her to continue to fulfill such roles.	cories of nanagement in d sustainable ent of a company, nent and tor of the

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
8	[New appointment] [Independent] [External] Kazuo Takahashi (January 8, 1960)	April 2007Executive Officer of Daiwa Securities SMBC Co. Ltd.January 2010Executive Officer of Daiwa Securities Capital Markets Co. IApril 2010Executive Managing Director of Daiwa Securities Capital Markets Co. Ltd.April 2012Executive Managing Director, Member of the Board of Daiwa Securities Co. Ltd.April 2013Senior Executive Managing Director, Member of the Board Daiwa Securities Co. Ltd.April 2015Senior Executive Managing Director, Member of the Board Daiwa Securities Co. Ltd.April 2017Deputy President of Daiwa Securities Group Inc. Deputy President, Member of the Board of Daiwa Securities Ltd.June 2017Director, Deputy President of Daiwa Securities Group Inc. Deputy President, Member of the Board of Daiwa Securities Ltd.June 2020Deputy President of Daiwa Securities Group Inc. Deputy President, Member of the Board of Daiwa Securities Ltd.June 2020Deputy President of Daiwa Securities Group Inc. Deputy President, Member of the Board of Daiwa Securities Ltd.June 2020Deputy President of Daiwa Securities Group Inc. Deputy President, Member of the Board of Daiwa Securities Ltd.June 2020Deputy President of Daiwa Securities Group Inc. Deputy President, Member of the Board of Daiwa Securities Ltd.April 2022Adviser of Daiwa Securities Co. Ltd.	va of Co. Co.
		[Reasons for nomination as candidate for External Director and expected roles] Mr. Kazuo Takahashi has served as an executive of Daiwa Securities Group Inc and has extensive experience and insight regarding corporate management and We deemed that he is qualified to be a Director of the Company who will utiliz appropriately fulfill his roles by providing his advice on management and contr strengthening supervisory functions. Therefore, we propose his election as an E Daiwa Securities Co. Ltd., where he has served in the past, is one of several bro of the Company. As the amount of remuneration, etc. received by the said comp transactions with the Company, including the amount of remuneration, etc. rega work of the Company's bonds, was a small amount of around 1.8 million yen o years, we deemed that there is no risk of a conflict of interest with general share qualified to fulfill the role of External Director, with whom shareholders entrus an independent standpoint.	he financial market. his expertise and buting to kternal Director. kerage lead managers any through rding underwriting ver the past three holders, and he is

### (Notes)

- 1. There are no special interests between any of the candidates for Director and the Company.
- 2. Matters regarding the candidates for External Directors are as follows.
  - (1) Messrs. Naofumi Masuda, Kodo Yamazaki, Ms. Kazumi Nishino, and Mr. Kazuo Takahashi are candidates for External Directors as stipulated in Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act. The Company has submitted independent director notification forms to Tokyo Stock Exchange, Inc. to appoint each of the candidates as Independent Directors.
  - (2) As of the conclusion of this General Meeting of Shareholders, Messrs. Naofumi Masuda and Kodo Yamazaki will have served as External Director of the Company for three years.
  - (3) As of the conclusion of this General Meeting of Shareholders, Ms. Kazumi Nishino will have served as External Director of the Company for one year.
  - (4) Mr. Kazuo Takahashi is scheduled to assume the position of Outside Board Member (Audit and Supervisory Committee Member) of Paramount Bed Holdings Co., Ltd. in June 2023.
- 3. If Messrs. Naofumi Masuda, Kodo Yamazaki, Ms. Kazumi Nishino, and Mr. Kazuo Takahashi are elected, the Company plans to conclude or continue an agreement with them to limit their liability pursuant to Article 423, Paragraph 1 of the Companies Act, to the minimum amount of liability stipulated in Article 425, Paragraph 1 of the same Act.
- 4. The Company has concluded a directors and officers liability insurance contract with an insurance company, which will cover damages that the insured may be held liable for as a result of assuming responsibilities for the execution of their duties or receiving claims related to the pursuit of such responsibilities. All of the candidates for Director will be designated as the insured under such contract. The Company plans to renew the contract with the same contents at the time of the next renewal.

Organ	Name	Management	Internationality	R&D / Production	Sales / Marketing	Finance / Accounting	Legal / Risk Management
	Shotaro Miyazaki	0	$\bigcirc$		$\bigcirc$	0	
	Toshiyuki Nagano	0	0			0	0
	Tatsuaki Aiba	0		0	0		
Board of	Haruyuki Shiraishi	0	0	0			
Directors	Naofumi Masuda	0		0			0
	Kodo Yamazaki	0				0	0
	Kazumi Nishino	0				0	0
	Kazuo Takahashi	0			$\bigcirc$	0	0
	Akio Komura	0		0	0		
Audit and Supervisory Board	Jinei Yamaguchi	0	0			0	0
Doald	Jiro Nakashima	0				0	0

For reference: Skills matrix for Board of Directors and Audit and Supervisory Board (if approved as proposed)

### Proposal 3: Election of 1 Substitute Audit & Supervisory Board Member

The effectiveness of the appointment of Mr. Yoshinori Hosoya as a substitute Audit & Supervisory Board Member will expire upon the convocation of this General Meeting of Shareholders. The Company therefore requests the election of 1 Substitute Audit & Supervisory Board Member to prepare for a contingency in which the number of Audit & Supervisory Board Members falls short of that prescribed by laws and regulations (including the contingency in which the number of External Audit & Supervisory Board Members falls below 50% of the total number of Audit & Supervisory Board Members).

The election in this proposal will be effective until the start of the Annual General Meeting of Shareholders pertaining to the last fiscal year concluding within 4 years following the resolution.

In addition, the Company has received the consent of the candidate to be appointed as an Audit & Supervisory Board Member in the event that an Audit & Supervisory Board Member retires during his or her term of office, and the number of Audit & Supervisory Board Members fall short of that stipulated by laws and regulations.

This proposal has gained the consent of the Audit & Supervisory Board.

The candidate for Substitute Audit & Supervisory Board Member is as follows:

Name (Date of birth)		Number of shares of the Company held	
Yoshinori Hosoya (April 9, 1945)	April 1971 August 1975 September 1976 January 2002 January 2004 June 2009 June 2019 [Significant concur Partner at Keiwa So		0
	[Reasons for nomination as candidate for Substitute Audit & Supervisory Board Member] Although Mr. Yoshinori Hosoya has not directly been involved in the management of a company, we deemed that he is qualified to be an Audit & Supervisory Board Member of the Company in view of his highly specialized knowledge and extensive experience as an attorney-at-law, and propose his election as a Substitute External Audit & Supervisory Board Member.		

(Notes)

- 1. There are no special interests between the candidate and the Company.
- 2. The candidate is a candidate for Substitute External Audit & Supervisory Board Member.
- 3. The candidate satisfies the requirements for an independent officer based on the regulations of Tokyo Stock Exchange, Inc. If he is appointed as an External Audit & Supervisory Board Member, the Company will submit independent officer notification forms to Tokyo Stock Exchange, Inc.
- 4. If the candidate is appointed as External Audit & Supervisory Board Member, the Company plans to conclude an agreement with him to limit his liability pursuant to Article 423, Paragraph 1 of the Companies Act, to the minimum amount of liability stipulated in Article 425, Paragraph 1 of the same Act.
- 5. The Company has concluded a directors and officers liability insurance contract with an insurance company, which will cover damages that the insured may be held liable for as a result of assuming responsibilities for the execution of their duties or receiving claims related to the pursuit of such responsibilities. If Mr. Yoshinori Hosoya is appointed as External Audit & Supervisory Board Member, the Company plans to designate him as the insured under such contract.

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